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*(Incorporated in the Cayman Islands as an exempted company with limited liability)
(Stock Code: 80)*

NET ASSET VALUE

As at 31 December 2025, the unaudited net asset value per share of CAI Corp (the “Company”), together with its subsidiary, was approximately HK\$0.14.

By order of the Board
CAI Corp
Cai Wensheng
Chairman

Hong Kong, 15 January 2026

As at the date of this announcement, the Board comprises Mr. Hong Yupeng, Mr. Lui Cheuk Hang Henri and Mr. Chan Cheong Yee as executive Directors; Mr. Cai Wensheng (Chairman) as non-executive Director; and Professor Li Jin, Ms. Hsieh Yafang and Mr. Li Jianbin as independent non-executive Directors.